

JOINT ACTION PLAN FOR 2026

within the framework of the Memorandum of Understanding between the Zaporizhzhia regional state (military) administration (Ukraine) and the Päijät-Häme Regional Council (Republic of Finland)

1. Business cooperation

Objective – to establish sustainable economic relations and facilitate the identification of potential partners for the recovery and development of the economy of Zaporizhzhia region.

№ i/o	Activity	Implementation period	Partners from Zaporizhzhia region	Partners from the Päijät-Häme Region
1	Holding an online meeting between enterprises of Zaporizhzhia region and the Päijät-Häme Region (B2B, sectoral sessions).	Q2 & Q4 /2026, Q2 & Q4 /2027	Department of foreign affairs and external economic activity of the Zaporizhzhia regional state administration; Department of economic development and trade of the Zaporizhzhia regional state administration; Department of industry and infrastructure development of the Zaporizhzhia regional state administration; Department of agricultural and industrial development of the Zaporizhzhia regional state administration; Zaporizhzhia chamber of commerce and industry; Agency of the regional development of the Zaporizhzhia region	Päijät-Häme Regional Council, Regional Development Department Potential cooperation partners in the Päijät-Häme region: Häme Chamber of Commerce; Lahti Industrial Society; Lahti Region Development LADEC Ltd; Team Finland

2	Organizing an online exhibition of products and investment projects of Zaporizhzhia region for Finnish businesses.	Q3/2026– Q4/2027	<p>Department of foreign affairs and external economic activity of the Zaporizhzhia regional state administration;</p> <p>Department of economic development and trade of the Zaporizhzhia regional state administration;</p> <p>Department of industry and infrastructure development of the Zaporizhzhia regional state administration;</p> <p>Department of agricultural and industrial development of the Zaporizhzhia regional state administration;</p> <p>Zaporizhzhia chamber of commerce and industry;</p> <p>Agency of the regional development of the Zaporizhzhia region</p>	<p>Päijät-Häme Regional Council, Regional Development Department</p> <p>Potential cooperation partners in the Päijät-Häme region:</p> <p>Häme Chamber of Commerce; Lahti Industrial Society; Lahti Region Development LADEC Ltd; Team Finland</p>
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2. Healthcare and Rehabilitation

Objective – to provide healthcare facilities in Zaporizhzhia region with the necessary resources, enhance the professional qualifications of medical personnel, and organize rehabilitation services for those affected.

№ i/o	Activity	Implementation period	Partners from Zaporizhzhia region	Partners from the Päijät-Häme Region
1	Organization of internships (experience exchange) for medical professionals from Zaporizhzhia at healthcare institutions in Finland.	Q3/2026– Q4/2027	Healthcare department of the Zaporizhzhia regional state administration; Zaporizhzhia regional Clinical Hospital; City hospitals of Zaporizhzhia.	<p>Päijät-Häme Regional Council, Public affairs and Municipality Cooperation Department</p> <p>Potential cooperation partners in the Päijät-Häme region:</p> <p>Wellbeing Services County of Päijät-Häme; Private medical centres and healthcare companies</p>

2	Experience exchange and support for military rehabilitation programs (physical and psychological).	Q2/2026 onwards	Healthcare department of the Zaporizhzhia regional state administration; Department for veterans' policy of the Zaporizhzhia regional state administration; Zaporizhzhia regional Clinical Hospital; City hospitals of Zaporizhzhia.	Päijät-Häme Regional Council, Public affairs and Municipality Cooperation Department Potential cooperation partners in the Päijät-Häme region: Wellbeing Services County of Päijät-Häme; Private medical centres and healthcare companies
3	Procurement and/or supply of medicines and medical equipment for hospitals in Zaporizhzhia region		Healthcare department of the Zaporizhzhia regional state administration; Zaporizhzhia regional Clinical Hospital; City hospitals of Zaporizhzhia.	In Finland, deliveries of medicines and medical equipment to Ukraine are coordinated nationally by the Ministry of the Interior.

3. Education and Science

Objective – to establish direct contacts between educational and scientific institutions for the exchange of experience and the creation of joint projects.

№ i/o	Activity	Implementation period	Partners from Zaporizhzhia region	Partners from the Päijät-Häme Region
1	Facilitating the establishment of direct contacts between higher education, vocational, and general education institutions of both regions.	Q2/2026– Q2/2027	Department of education and science of the Zaporizhzhia regional state administration; Higher education institutions of the Zaporizhzhia region	<p>Päijät-Häme Regional Council, Regional Development Department</p> <p>Potential cooperation partners in the Päijät-Häme region:</p> <p>Regional RDI-Stakeholder Group Lab University of Applied Sciences LUT University Lahti University Consortium Salpaus Further Education The sports institute of three campuses, Vierumäki Sports Institute</p>

2	Development and creation of joint educational programs and projects.	Q3/2026– Q4/2027	Department of Education and Science of the Zaporizhzhia regional state administration; Higher education institutions of the Zaporizhzhia region	Same as above
3	Organization of bilateral visits for the exchange of experience (students, teachers, and faculty teams).	Q3/2026– Q4/2027	Department of Education and Science of the Zaporizhzhia regional state administration; Higher education institutions of the Zaporizhzhia region	Same as above
4	Support for initiatives on learning the Finnish language at educational institutions in the Zaporizhzhia region.	Q2/2026 onwards	Department of Education and Science of the Zaporizhzhia regional state administration; Higher education institutions of the Zaporizhzhia region	Same as above
5	Organization of joint scientific-practical conferences and seminars (online/hybrid format).	Q4/2026– Q4/2027 / as needed	Department of Education and Science of the Zaporizhzhia regional state administration; Higher education institutions of the Zaporizhzhia region	Same as above

4. Culture and Tourism

Objective – to promote Ukrainian culture in Finland and raise awareness among the Finnish public about Ukraine’s struggle.

№ i/o	Activity	Implementation period	Partners from Zaporizhzhia region	Partners from the Päijät- Häme Region
1	Organization of Ukrainian Culture Days in Päijät-Häme to promote contemporary culture and raise awareness of Ukraine’s resistance.	Q3/2026, Q3/2027	Department of culture, tourism, nations, and religions of the Zaporizhzhia regional state administration; Regional and city theaters and cultural institutions of Zaporizhzhia, creative teams.	Päijät-Häme Regional Council, Public affairs and Municipality Cooperation Department Potential cooperation partners in the Päijät-Häme region: The Urban Culture Unit of the City of Lahti (incl. Museums, Orchestra and Theatre), Heinola City museums, Orimattila art museum

2	Organization of exhibitions, theatrical performances, and concerts in both regions.	Q3/2026– Q4/2027	Department of culture, tourism, nations and religions of the Zaporizhzhia regional state administration; Regional and city theaters and cultural institutions of Zaporizhzhia, creative teams	<p>Päijät-Häme Regional Council, Public affairs and Municipality Cooperation Department</p> <p>Potential cooperation partners in the Päijät-Häme region:</p> <p>The Urban Culture Unit of the City of Lahti (incl. Museums, Orchestra and Theatre), Heinola City museums, Orimattila art museum, Kauno Art Association, Local congregations</p>
3	Organization of recreation and support for talented children from Zaporizhzhia in Finland.	Q3/2026– Q3/2027 / as needed	Service for Children Affairs of the Zaporizhzhia regional state administration; Department of social protection of the population of the Zaporizhzhia regional state administration	<p>Päijät-Häme Regional Council, Public affairs and Municipality Cooperation Department</p> <p>Potential cooperation partners in the Päijät-Häme region:</p> <p>Institutions providing Basic Education in the Arts</p>

4. Youth and Sports

Objective – to create conditions for experience exchange, organize joint activities, and promote psychological relief for youth through sports.

№ i/o	Activity	Implementation period	Partners from Zaporizhzhia region	Partners from the Päijät- Häme Region
1	Organization of joint sports competitions and summer camps for youth (online tournaments, coach experience exchange, camps).	Q3/2026, Q3/2027	Department of youth, physical culture and sports of the Zaporizhzhia regional state administration; Zaporizhzhia regional Youth Center	<p>Päijät-Häme Regional Council, Public affairs and Municipality Cooperation Department</p> <p>Potential cooperation partners in the Päijät-Häme region:</p> <p>Päijät-Häme Sports and Physical Activity Association; Sports Institute of Three Campuses – Pajulahti Campus; Regional churches and congregations Lahti Region;</p>
2	Organization of joint youth events (forums, trainings, volunteer initiatives).	Q2/2026–Q4/2027	Department of youth, physical culture, and sports of the Zaporizhzhia regional state administration; Zaporizhzhia regional Youth Center	Same as above.

5. Regional Reconstruction

Objective – to leverage Finnish experience and financial resources for the planning and implementation of post-war reconstruction projects in the Zaporizhzhia region.

№ i/o	Activity	Implementation period	Partners from Zaporizhzhia region	Partners from the Päijät- Häme Region
1	Engagement of Finnish experts (architects, engineers, environmental specialists) in developing post-war reconstruction plans for Zaporizhzhia region.	Q2/2026 onwards (as needed / subject to security situation and funding)	Department of housing and communal services and construction of the Zaporizhzhia regional state administration; Department of urban planning and architecture of the Zaporizhzhia regional state administration; Department of environmental protection of the Zaporizhzhia regional state administration	Päijät-Häme Regional Council, Regional Land Use Planning Department Potential cooperation partners in the Päijät-Häme region: Sustainable Construction Cluster of Päijät-Häme Finnish Association of Architects in the Häme region (Häme Safa) Lahti Industrial Society Häme Chamber of Commerce Lahti Region Development LADEC Ltd (LADEC) Päijät-Häme Entrepreneurs LUT University LAB University of Applied Sciences Salpaus Further Education

2 Exchange of experience on mobilizing EU and international funding for reconstruction projects.

Q2/2026–Q4/2027

Department of foreign affairs and external economic activity of the Zaporizhzhia regional state administration;
Department of economic development and trade of the Zaporizhzhia regional state administration;

Päijät-Häme Regional Council, Regional Land Use Planning Department

Potential cooperation partners in the Päijät-Häme region:

Department of Regional Development / Europe Direct
Lahti University Consortium

For Zaporizhzhia regional (military) administration (Ukraine)

Head of the regional state administration,
chief of the regional military administration

_____ Ivan FEDOROV

For the Päijät-Häme Regional Council (Republic of Finland)

Acting regional mayor

_____ Juha HERTSI